



County Offices  
Newland  
Lincoln  
LN1 1YL

22 March 2017

**Overview and Scrutiny Management Committee**

A meeting of the Overview and Scrutiny Management Committee will be held on **Thursday, 30 March 2017 at 10.00 am in Committee Room One, County Offices, Newland, Lincoln LN1 1YL** for the transaction of the business set out on the attached Agenda.

Yours sincerely

A handwritten signature in black ink, appearing to be 'Tony McArdle', written over a horizontal line.

Tony McArdle  
Chief Executive

**Membership of the Overview and Scrutiny Management Committee (17 Members of the Council and 4 Added Members)**

Councillors P J O'Connor (Chairman), Mrs A M Newton (Vice-Chairman), C J T H Brewis, A Bridges, Mrs J Brockway, M Brookes, P M Dilks, R L Foulkes, A G Hagues, A J Jesson, C E D Mair, C E H Marfleet, Mrs M J Overton MBE, R B Parker, C L Strange, Mrs C A Talbot and R Wootten

**Added Members**

Church Representatives: Mr S C Rudman and Mr P Thompson

Parent Governor Representatives: Mrs P J Barnett and Dr E van der Zee



**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE AGENDA  
THURSDAY, 30 MARCH 2017**

<b>Item</b>	<b>Title</b>	<b>Pages</b>
<b>1</b>	<b>Apologies for Absence/Replacement Members</b>	
<b>2</b>	<b>Declaration of Members Interests</b>	
<b>3</b>	<b>Minutes of the Meeting held on 23 February 2017</b>	5 - 12
<b>4</b>	<b>Chairman's Announcements</b>	Verbal Report
<b>5</b>	<b>Proposal for Scrutiny Reviews</b> <i>(To consider any proposals for Scrutiny Reviews, should any be received)</i>	Verbal Report
<b>6</b>	<b>Consideration of Councillor Calls for Action</b> <i>(To consider any Councillor Calls for Action, should any be received)</i>	Verbal Report
<b>7</b>	<b>Call In of Decision of the Leader of the Council relating to the Membership of the Local Government Association</b> <i>(To receive a report by Nigel West (Head of Democratic Services and Statutory Scrutiny Officer), which provides the Overview and Scrutiny Management Committee with the details of a Call In in relation to a decision made by the Leader of the Council (Executive Councillor for Governance, Communications, Commissioning, Finance and Property) on the Membership of the Local Government Association (Decision Reference: I013313))</i>	13 - 24
<b>8</b>	<b>Scrutiny Work Programme 2017/18</b> <i>(To receive a report by Nigel West (Head of Democratic Services and Statutory Scrutiny Officer), which invites the Committee to begin the process of producing a scrutiny work programme for the new Council for the municipal year 2017/18)</i>	25 - 58

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**Please note:** for more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting

- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details set out above.

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## OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE 23 FEBRUARY 2017

### **PRESENT: COUNCILLOR P J O'CONNOR (CHAIRMAN)**

Councillors Mrs A M Newton (Vice-Chairman), C J T H Brewis, A Bridges, Mrs J Brockway, M Brookes, P M Dilks, A G Hagues, C E D Mair, C E H Marfleet, Mrs M J Overton MBE, R B Parker, Mrs C A Talbot and R Wootten.

### **Added Members**

Church Representative: Mr S C Rudman.

Parent Governor Representatives: Mrs P J Barnett.

Officers in attendance:-

Katrina Cope (Senior Democratic Services Officer), Tracy Johnson (Senior Scrutiny Officer), Jasmine Sodhi (Performance and Equalities Manager), Daniel Steel (Scrutiny Officer), Nigel West (Head of Democratic Services and Statutory Scrutiny Officer), Richard Wills (Executive Director, Environment and Economy) and Simon Evans (Health Scrutiny Officer).

### 82 APOLOGIES FOR ABSENCE/REPLACEMENT MEMBERS

Apologies for absence were received from Councillors R L Foulkes, A J Jesson C L Strange and Added Members Mr P Thompson and Dr E van der Zee.

### 83 DECLARATION OF MEMBERS' INTERESTS

There were no declarations of members' interests made at this stage of the proceedings.

### 84 MINUTES OF THE MEETING HELD ON 26 JANUARY 2017

RESOLVED

That the minutes of the Overview and Scrutiny Management Committee meeting held on 26 January 2017 be approved and signed by the Chairman as a correct record.

### 85 CHAIRMAN'S ANNOUNCEMENTS

The Chairman advised the meeting that he had attended the last meeting of the Executive held on 7 February 2017, along with Councillors A Bridges,

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C J T H Brewis, J D Hough and Mrs C A Talbot. The Executive had considered four reports, which had been discussed at the last meeting of the Overview and Scrutiny Management Committee held on 26 January 2017. The comments from the Committee were duly presented to the Executive.

The Committee noted that in relation to the Draft Council Business Plan for 2017/18, the Executive had taken on board the Committee's comments in relation to having a separate measure for anti-social behaviour as well as the alcohol related anti-social behaviour. The outcome of which had been that the Executive asked for a separate measure on anti-social behaviour to be included in the 2017/18 Council Business Plan.

**86      CONSIDERATION OF CALL-INS**

The Committee was advised that no Call-Ins had been received.

**87      PROPOSAL FOR SCRUTINY REVIEWS**

The Committee was advised that no proposals for Scrutiny Reviews had been received.

One member highlighted that the Review of Scrutiny Report considered by the Council at its meeting on 16 December 2016 had agreed that an annual workshop for all members and senior officers to inform the development of the scrutiny work programmes for each scrutiny committee for the year ahead should take place in March. The Committee agreed that the next Overview and Scrutiny Management Committee, scheduled to be held on 30 March 2017 should be a one item agenda, to consider potential topics for each of the scrutiny committee's work programmes for 2017/18. Officers advised that all Chairmen and Vice-Chairmen of Scrutiny Committees would be invited to attend the above said meeting.

**88      CONSIDERATION OF COUNCILLOR CALLS FOR ACTION**

The Committee was advised that no Councillor Calls for Action had been received.

**89      COUNCIL BUSINESS PLAN 2016 - 2017 PERFORMANCE REPORT,  
QUARTER THREE**

Consideration was given to a report from Jasmine Sodhi, Performance and Equalities Manager, which invited the Overview and Scrutiny Management Committee to review the Quarter 3 performance against the Council Business Plan and highlight any recommendations or further actions required.

The Committee was reminded that the Council Business Plan for 2016/17 had been approved by Council on 19 February 2016; and once Quarter 3 performance information had been considered by the Executive at its meeting on 7 March 2017, and feedback had been considered, the performance information would then be made publicly available on the Council's website.

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It was highlighted to the Committee that due to a technical issue, measure 78 relating to the amount of Household Waste Recycled, had not achieved the target of 55% recycled. As a result, two of the headline figures relating to the 15 commissioning strategies reported at the bottom of page 17 needed to be amended to read '8 had performed really well (all measures achieved)' and '4 had mixed performance (some measures achieved and some measures had not been achieved)'.

The Committee noted that the data relating to Chlamydia diagnoses for Quarter 3 was not available; this was due to data quality issues between nationally published information and performance data submitted by the Council's provider. It was noted further that this matter was being investigated and it was expected that the data would be available for Quarter 4.

Appendix A to the report highlighted to the Committee the proposed changes to reporting performance against the Council Business Plan 2016/17. Two changes were detailed relating to 'Increase public confidence in how we tackle domestic abuse', and 'Alcohol treatment'. It was highlighted that the relevant Executive Councillors had been consulted and reasons for the changes relating to the above said areas was fully detailed in Appendix A.

Links to performance measures by service areas were provided in Appendix B for the Committee's information.

During discussion, reference was made to the following issues:-

- In relation to the measure for permanent admissions to residential and nursing homes - Some concern was expressed as to the number of nursing homes de-registering as nursing homes to become residential homes. This then resulted in a reduction in the number of beds available to meet nursing need. Some reference was also made as to whether the measure could be separated out to provide information pertaining to admissions for residential homes and nursing homes, so that a clearer picture could be obtained to see whether the loss of nursing homes was having an impact;
- Training and support being provided to carers as early as possible to help them sustain their caring role;
- The definition of high risk premises visited by Trading Standards and whether the definition included illegal alcohol premises. The Committee was advised that the description under the measure relating mainly to food premises which had been categorised by the Food Standards Agency, DEFRA and the Better Regulation Delivery Office as needing an annual compliance visit to food premises. Officers agreed to clarify whether illegal alcohol premises were included in this measure and provide a response back to the Committee;
- Risk analysis – Officers advised that it was up to individual services to undertake risks and impact analysis; and
- The Committee was advised that previous year's data was available within the infographic data.

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## RESOLVED

That the Quarter 3 performance against the Council Business Plan 2016/17 be received; and that the comments raised be passed on to the Executive.

90 OVERVIEW AND SCRUTINY WORK PROGRAMME

Consideration was given to a report which enabled the Committee to consider its own work programme and the work programmes from the scrutiny committees for 2017.

Overview and Scrutiny Management Committee

There were no changes to the published work programme.

Members supported cancelling the meeting scheduled to be held on 27 April 2017.

Adults Scrutiny Committee

There were no changes to the published work programme.

Children and Young People Scrutiny Committee

There were no changes to the published work programme.

The Committee noted that the next meeting scheduled to be held on 10 March 2017 was a full agenda. It was further noted that the agenda included an item on the Government's consultation regarding the national funding formula for schools. It was reported that a couple of Head Teachers were being invited to attend for the Sector Led Model for School Improvement item so that the Committee was able to find out how the peer review model was working for schools.

Community and Public Safety Scrutiny Committee

There were no changes to the published work programme. It was noted that an additional meeting had been scheduled for 1 March 2017, to consider two pre-decision scrutiny items.

Economic Scrutiny Committee

There were no changes to the published work programme.

It was highlighted that as there were no items on the agenda for the meeting scheduled on 28 March 2017, it was the intention to cancel the meeting unless any urgent business came forward.

The Chairman advised that a very successful meeting had taken place on 21 February 2017 at the Think Tank.



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Environmental Scrutiny Committee and Flood and Drainage Management Scrutiny Committee

There were no changes to the published work programme.

Health Scrutiny Committee for Lincolnshire

The Chairman advised the Committee of two issues, which had considered by the Health Scrutiny Committee:-

Grantham Accident and Emergency – Overnight Closure

The Committee noted that the Secretary of State for Health had passed the Health Scrutiny Committee's referral on the overnight closure of Grantham Accident and Emergency Department to the Independent Reconfiguration Panel (IRP). The IRP would be carrying out an initial assessment by 22 March 2017, the results from which would be submitted to the Secretary of State with advice on whether the referral was suitable for a full IRP review.

Community Pharmacy

It was reported that a letter had been sent to the Parliamentary Under-Secretary of State for Health advising him of the Health Scrutiny Committee's concerns in relation to the Government's policy and funding settlement entitled Community Pharmacy 2016/17 and Beyond. The response received referred to the scheme devised to assist rural pharmacies, but did not address the issues of consultation. It was noted that a further response was being considered.

Work Programme

The Committee noted that for the 15 March 2017 meeting there would be additional items to those listed, these were an update report from Peterborough and Stamford Hospitals NHS Foundation Trust; and the NHS England's Congenital Heart Disease Consultation.

Working Group Activity

It was highlighted that the Health Scrutiny Committee had established a working group, who would be meeting on 1 March 2017 to consider its response to the NHS England's Congenital Heart Disease Consultation.

The Committee was also advised that a patient and public consultation event would be taking place at the lecture theatre at Lincoln County Hospital on Monday 8 May from 4pm – 6pm.

During discussion, the following matters were raised:-

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- Thanks were extended to Simon Evans, Health Scrutiny Officer for his report on the East Midlands Congenital Heart Centre on behalf of Lincolnshire County Council, which had been considered by the East Midlands Council at its meeting on 15 February 2017;
- The Committee was advised that the East Midlands Health Scrutiny Network, comprising of the Chairmen of the Health Scrutiny Committees in the region met regularly. The Committee was informed that a meeting was scheduled for 9 March 2017, concerning the East Midlands Ambulance Service. Some members felt that an overall collective voice was a stronger voice;
- Some concern was expressed relating to the NHS Sustainability & Transformation Plans (STPs) and the implications for Lincolnshire. The Committee was advised that no decision regarding the items proposed for consultation in the STPs had been made yet. It was also confirmed that consultations on the STP would take place later in the year.

Some members extended their thanks to Councillor Mrs C A Talbot for her work concerning Glenfield Hospital and the STP.

### Highways and Transport Scrutiny Committee

There was one change to the published work programme; the Committee noted that the Future Service Delivery Progress Report had been removed from the work programme for the 27 February meeting as there had been limited change since the report had been presented to the November 2016 meeting.

During discussion, the Committee raised the following issues:-

- Concerns were raised with regard to the council's decision to focus on the Street Lighting Transformation Project in the first instance to the detriment of dealing with reported street lighting faults. It was felt that that more information should have been made available to members of the public to make them aware that their faults would not be fixed until the project was completed;
- Some clarification was sought regarding the Street Lighting appeals process. It was highlighted further that some appeal decisions had not taken into account equality legislation compared to other areas where lights had been kept on. It was highlighted further that it was important to maintain consistency when making decisions;
- Several members expressed concerns of being unable to speak to Highways Officers due to the recent Future Operating Model changes. Officers advised the Committee that the changes would identify and capture the issues of concern and provide an overall picture of calls received by the Directorate. Some of the Committee also highlighted that when issues were reported through the Customer Service Centre (CSC), a response was not always forthcoming from Highways Officers. It was noted that the lack of service/response was having an impact on Councillors undertaking their community role. A request was made for further information on what service Councillors could expect to receive. A suggestion was made for generic

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information received from Highways Officers to be collated into a glossary of information available to all Councillors, this would then reduce the need for duplicate requests for information;

- A further concern was raised regarding the level of knowledge of call handlers at the CSC. It was acknowledged that the new Operating Model was still relatively new, but it was felt that some monitoring of the system needed to be done to ensure that a quality service was being received. A further issue raised was that members of the public had reported some very long waiting times, and a request was made that this should also be monitored going forward; and
- A request was also made for better integration between the LCC reporting system and [www.fixmystreet.com](http://www.fixmystreet.com), this would then ensure that notifications were sent to individuals who had registered through fixmystreet.

It was highlighted that there were two changes to the published work programme. For the 28 February 2017 meeting, the inclusion of a report on the possible options for Unitary Local Government in Lincolnshire and that the scheduled Housing Company Business Case Update would now be considered at a future meeting of the Overview and Scrutiny Management Board.

**RESOLVED**

1. That the content of the Overview and Scrutiny Management Committee work programme, as set out at Appendix A be approved.
2. That the work programmes from overview and scrutiny committees set out at Appendix B, be approved.
3. That the Working Group activity as set out at Appendix C to the report, be noted.
4. That the work programmes, in light of the Executive Forward Plan, as set out in Appendix D to the report, be noted.

The meeting closed at 11.50 a.m.

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**Open Report on behalf of Richard Wills, Executive Director responsible for Democratic Services**

Report to:	<b>Overview and Scrutiny Management Committee</b>
Date:	<b>30 March 2017</b>
Subject:	<b>Call In of Decision of the Leader of the Council relating to the Membership of the Local Government Association</b>

**Summary:**

This report provides to the Overview and Scrutiny Management Committee the details of a Call In which is referred to the Committee by the Proper Officer in accordance with paragraph 15(h) of the Overview and Scrutiny Procedure Rules of the Constitution.

The Call In relates to a decision made by the Leader of the Council (Executive Councillor for Governance, Communications, Commissioning, Finance and Property) on the Membership of the Local Government Association (Decision Reference: I013313) on the Master Plan.

**Actions Required:**

That the Committee determines whether to uphold the decision of the Leader of the Council in relation to the Membership of the Local Government Association, or to refer the decision back to the Leader of the Council for reconsideration, setting out in writing the nature of its concerns.

## **1. Background**

A report entitled *Membership of the Local Government Association* was submitted to the Leader of the Council on 16 March 2017, a copy of which is attached at Appendix A to this report, where the following decision was made: -

"That approval be given to the serving of 12 months' notice of termination of the County Council's membership of the Local Government Association so that such termination takes effect from 1 April 2018."

A copy of the published Decision Notice following this resolution is attached at Appendix B to this report.

The signatories for the Call In are Councillors P M Dilks, S R Dodds and R C Kirk and the reasons for the Call In are outlined below: -

- (1) The basis of the case is that withdrawal from the LGA will produce an annual saving of £77,957 and is based on a value for money approach. Yet despite seeming to take such an approach:
- (a) there is no attempt to value the services delivered by the LGA and identified at paragraphs 3 and 4
  - (b) there are no financial details of what would be the cost of the services delivered by the LGA if they had to be bought elsewhere, in particular the lobbying of government
  - (c) there is no attempt to provide any evidence of the benefits to the County Council of the services provided by the LGA – take up of councillor and officer training and attendances at conferences and leadership programmes
  - (d) there is no evidence to support the claim that the LGA does not recognise the concerns of County Councils. Further that there are claims that 'in respect of the funding of counties vis-à-vis the cities and districts this imbalance is growing'.
- (2) There is no recognition in the report of the damage to our council within the local government community. Lincolnshire will be seen as a 'freeloader' wanting to get the benefits negotiated by the LGA but not willing to pay the costs of the work involved.
- (3) There is no mention either of the difficulties we may face in future dealings with central government in getting our lone voice heard, as the only non-London council in England and Wales going it alone. We will almost certainly need to retain lobbyists but no costs have been identified.

## **2. Conclusion**

If the Overview and Scrutiny Management Committee is not minded to uphold the Leader of the Council's decision it may refer the decision back to the Leader of the Council for reconsideration, setting out in writing the nature of its concerns. The Leader of the Council would be asked to reconsider the decision, either amending the decision or not, before adopting a final decision. If the Committee does not refer the matter back to the Leader of the Council, the decision may be implemented with immediate effect.

## **3. Consultation**

### **a) Have Risks and Impact Analysis been carried out?**

No

## **b) Risks and Impact Analysis**

N/A

## **4. Appendices**

These are listed below and attached at the back of the report	
Appendix A	Copy of the report written on behalf of the Chief Executive considered by the Leader of the Council on the Membership of the Local Government Association in relation to Decision Reference I013313.
Appendix B	Copy of the Decision Notice that was published following the decision on the Membership of the Local Government Association in relation to Decision Reference I013313.

## **5. Background Papers**

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Nigel West, who can be contacted on 01522 552840 or [nigel.west@lincolnshire.gov.uk](mailto:nigel.west@lincolnshire.gov.uk) .

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**Open Report on behalf of Tony McArdle, Chief Executive**

Report to:	<b>Councillor M J Hill OBE, Leader of the Council (Executive Councillor: Governance, Commissioning, Finance and Property)</b>
Date:	<b>16 March 2017</b>
Subject:	<b>Membership of the Local Government Association</b>
Decision Reference:	<b>I013313</b>
Key decision?	<b>No</b>

**Summary:**

This report sets out the case for discontinuing membership of the Local Government Association to produce an annual saving of £77,957.

**Recommendation(s):**

That the Leader of the Council approves the serving of 12 months' notice of termination of the County Council's membership of the Local Government Association so that such termination takes effect from 1 April 2018.

**Alternatives Considered:**

1. That the Council does not serve notice of termination of its membership of the Local Government Association at an annual cost of £77,957.

**Reasons for Recommendation:**

The Council will have to make savings for the year 2018/19 in excess of £30m. Membership of the Local Government Association costs the Council £65,757 per annum. Membership of the County Council's Network, a Special Interest Group of the LGA, costs the Council a further £12,200. While there have been some benefits from membership of this body over the years, increased pressure to find savings brings continued membership into question.

**1. Background**

The Council has been a Member of the Local Government Association (LGA) since its formation in 1996. The Association exists to promote the interests of the sector

as a whole and to do so on behalf of all of its Members, which include County Councils, Metropolitan Unitary Authorities, London Boroughs and District Councils.

According to the LGA website all local authorities are currently members with the exception of the London Boroughs of Barnet, Bromley and Wandsworth.

It is not disputed that such a national body is of value. Local Government has shouldered more than its fair share of austerity in addressing the need for reductions in public spending, and the LGA has sought to represent our interests in respect of that burden over recent years.

The LGA also provides other services and benefits including:-

- Support and advice to councillors
- News and briefings
- Discounts on selected services including improvement support and leadership programmes
- Free or discounted events
- Legal advice and representation on complex issues
- Opportunities to join special interest groups such as the County Council's Network
- Free and discounted research and strategy consultancy services

The Council has taken up some of these services in the past. Principally, however, the LGA's value to the Council comes from it being a lobbying body.

Increasingly, however, it has been unable to maintain a balance in ensuring that the needs of the different types of Council within its membership are properly met. County Councils have suffered particularly. Most notably, there is an imbalance in the outcomes achieved in respect of the funding of counties vis-à-vis the cities and the districts, this imbalance is growing, and the structural issues that underpin it are not being addressed. Worryingly, there is a lack of recognition at the LGA that counties continue to receive a lesser service than other parts of the sector. Indeed, despite regular efforts to draw this disparity to the attention of the LGA leadership, the rhetoric at the LGA is continually assertive of the case that counties get a good deal.

The situation cannot continue. It is important that this Council is able to point to value for the subscription that it pays to the Association, and that value is not presently being returned. In the circumstances where the LGA as a body does not recognise the concerns of County Councils, this Council would be better to put its energies into other means of making those concerns known to the government.

As the County Council's Network is a Special Interest Group of the LGA, withdrawing from membership of the LGA will also mean that the County Council will not be entitled to be a voting member of the County Council's Network (CCN). This does not prevent the Council developing a separate relationship with the CCN.

The rules for discontinuing membership from the LGA require one full municipal year's notice to be given of the intention. Notice must therefore be given before 31 March 2017 in order for membership to cease at 31 March 2018.

It is important to be clear that the service of notice is not irrevocable. If before the expiry of the years' notice the issues referred to above were addressed by the LGA so that the County Council was getting value for its subscriptions the notice could be withdrawn or the Council could apply to be readmitted as a member.

It is therefore recommended that the Leader of the Council approves the giving of notice to discontinue the Council's membership of the Local Government Association at the earliest opportunity which will be in April 2018.

Membership of the LGA costs the Council £65,757pa. Membership of the County Council's Network costs the Council an additional £12,200. The Council is not receiving full value for this subscription at present. In the light of the need to make savings in excess of £30m in the financial year 2019/19, continued membership of an organisation that is not returning full value cannot be justified.

## **2. Legal Issues:**

### Equality Act 2010

Under section 149 of the Equality Act 2010, the Council must, in the exercise of its functions, have due regard to the need to:

- \* Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Act
- \* Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it
- \* Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

The relevant protected characteristics are age; disability; gender reassignment; pregnancy and maternity; race; religion or belief; sex; and sexual orientation

Having due regard to the need to advance equality of opportunity involves having due regard, in particular, to the need to:

- \* Remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic
- \* Take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it
- \* Encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low

The steps involved in meeting the needs of disabled persons that are different from the needs of persons who are not disabled include, in particular, steps to take account of disabled persons' disabilities

Having due regard to the need to foster good relations between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to tackle prejudice, and promote understanding

Compliance with the duties in section 149 may involve treating some persons more favourably than others

The duty cannot be delegated and must be discharged by the decision-maker. To discharge the statutory duty the decision-maker must analyse all the relevant material with the specific statutory obligations in mind. If a risk of adverse impact is identified consideration must be given to measures to avoid that impact as part of the decision making process

This decision does not have any differential impact on people with a protected characteristic.

#### Joint Strategic Needs Analysis (JSNA and the Joint Health and Wellbeing Strategy (JHWS)

The Council must have regard to the Joint Strategic Needs Assessment (JSNA) and the Joint Health & Well Being Strategy (JHWS) in coming to a decision

This decision does not have any impact on the JSNA and the JHWS.

#### Crime and Disorder

Under section 17 of the Crime and Disorder Act 1998, the Council must exercise its various functions with due regard to the likely effect of the exercise of those functions on, and the need to do all that it reasonably can to prevent crime and disorder in its area (including anti-social and other behaviour adversely affecting the local environment), the misuse of drugs, alcohol and other substances in its area and re-offending in its area

No crime and disorder issues are likely to be affected by this decision.

### **3. Conclusion**

Membership of the Local Government Association and County Council's Network costs the Council £77,957 per annum. As the Council looks to make estimated savings of in excess of £30m in 2018/19, continued membership of the organisation comes into question.

#### **4. Legal Comments:**

The Council has the power to be or to not be a member of the Local Government Association. The decision whether to remain a member or to give notice of termination is an executive function.

The decision is consistent with the Policy Framework and within the remit of the Leader of the Council.

#### **5. Resource Comments:**

Acceptance of the recommendation in this report will produce a base budget saving of £78k pa from April 2018.

#### **6. Consultation**

##### **a) Has Local Member Been Consulted?**

n/a

##### **b) Has Executive Councillor Been Consulted?**

Yes

##### **c) Scrutiny Comments**

This report has not been considered by scrutiny.

##### **d) Have Risks and Impact Analysis been carried out?**

Yes

##### **e) Risks and Impact Analysis**

The need to make further savings outweighs the potential risk caused by not being members of the Local Government Association. Any issues that arise will be managed by officers.

This report was written by Tony McArdle, who can be contacted on 01522 552840 or [tony.mcardle@lincolnshire.gov.uk](mailto:tony.mcardle@lincolnshire.gov.uk) .

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**EXECUTIVE DECISION NOTICE**

<b>Decision Maker</b>	Executive Councillor	Decision Date: 16 March 2017
<b>Decision Maker Name</b>	Leader of the Council (Executive Councillor: Governance, Communications, Commissioning, Finance and Property)	

<b>Decision Record</b>	
Status	Item Called In
Decision Reference No:	I013313
Title	<b>Membership of the Local Government Association</b>
Report reference	1.0
Record of Decision	That approval be given to the serving of 12 months' notice of termination of the County Council's membership of the Local Government Association so that such termination takes effect from 1 April 2018.
Options considered	As detailed in the report.
Reasons for decision	As detailed in the report.
Records of conflicts of interest	N/A
Dispensation	N/A

Date of publication: 16/03/2017	Deadline for calling in this decision – 5pm on 21/03/2017
<p>The above Executive Councillor decision will become effective from 22/03/2017 unless any three Members of the Council (or alternatively in the case of Education matters any three non-Councillor voting members) activate the call in process before the above deadline.</p>	

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**Open Report on behalf of Richard Wills, Executive Director responsible for Democratic Services**

Report to:	<b>Overview and Scrutiny Management Committee</b>
Date:	<b>30 March 2017</b>
Subject:	<b>Scrutiny Work Programme 2017/18</b>

**Summary:**

This report invites the Committee to begin the process of producing a scrutiny work programme for the new Council for the municipal year 2017/18.

**Actions Required:**

That the Committee considers the initial suggestions for scrutiny topics included in this report to be put forward for inclusion in the scrutiny work programme for 2017/18.

## 1. Background

- 1.1 At its meeting on 16 December 2016, Council adopted with immediate effect a scrutiny – executive protocol, 'Developing Effective Relationships between the Executive and Scrutiny.'
- 1.2 The protocol states that each year the Overview and Scrutiny Management Committee (OSMC), which has been renamed Overview and Scrutiny Management Board (OSMB) in the new structure, will draw up in advance the annual scrutiny programme. This will be based on the results of meetings between the scrutiny chairmen, vice-chairmen and officers in the various service areas, using the recently-adopted prioritisation toolkit.
- 1.3 Some initial thoughts have been gathered by scrutiny officers from the current chairmen and vice-chairmen and service area officers. These are included in the appendices to this report, but it has to be borne in mind that new committee members after the election in May 2017 may have further ideas that will need to be incorporated in the programme.
- 1.4 There may also be requests from the Executive for scrutiny committees to consider particular items within their remit.
- 1.5 The protocol highlights the need to ensure there is adequate resource identified for delivering the programme, with some unallocated time for unplanned scrutiny items.

- 1.6 The management of the work programme of each scrutiny committee is a role for the OSMB. During discussions at meetings of the Review of Scrutiny Working Group, officers were tasked with reviewing the process behind that role.
- 1.7 To ensure added value, officers consider it important to focus on the performance of the scrutiny committees rather than using the work programme item as an opportunity to introduce anecdotal evidence into a debate that the individual scrutiny committees should be having.
- 1.8 It is therefore planned to rotate the scrutiny committees' work programme item on the OSMB to allow committee chairmen to provide regular updates, and at the same time provide fellow scrutineers with an opportunity to challenge.
- 1.9 At the request of Group Leaders, a working group has been set up to consider the potential impact on Lincolnshire of Britain's exit from Europe. During discussions at that working group it has been suggested that scrutiny committees might wish to include this topic in their work programme.
- 1.10 The new structure includes two Scrutiny Panels to carry out detailed review work at the request of the scrutiny committees. It is anticipated that the Overview and Scrutiny Management Board will require oversight of this work to ensure the appropriate prioritisation.

## **2. Conclusion**

- 2.1 The management of the work programme of each scrutiny committee is a role for OSMC. This report provides an opportunity for that process to begin, while appreciating that in the fourth year of a Council term, a degree of flexibility has to remain to incorporate the wishes of the new Council after the election in May 2017.

## **3. Consultation**

### **a) Have Risks and Impact Analysis been carried out?**

Yes

### **b) Risks and Impact Analysis**

In considering the scrutiny work programme for the year 2017/18 councillors must ensure that there is adequate capacity within the system – both officers and councillors - to support the proposals.

#### 4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Overview and Scrutiny Management Board Work Programme
Appendix B	Adult Care and Public Health Scrutiny Committee Work Programme
Appendix C	Children and Young People Scrutiny Committee Work Programme
Appendix D	Communities and Public Protection Scrutiny Committee Work Programme
Appendix E	Environment, Economy and Transport Scrutiny Committee Work Programme / Flood and Water Management Scrutiny Committee
Appendix F	Health Scrutiny Committee for Lincolnshire Work Programme

#### 5. Background Papers

Document title	Where the document can be viewed
Review of Scrutiny report to Council 16 December 2016	Democratic Services; Lincolnshire County Council website

This report was written by Nigel West, who can be contacted on 01522 552840 or [nigel.west@lincolnshire.gov.uk](mailto:nigel.west@lincolnshire.gov.uk).

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### **Overview and Scrutiny Management Board Work Programme**

The Overview and Scrutiny Management Board will be responsible for scrutinising the following three commissioning strategies:

- How we do our Business
- Enablers & Support to Council's Outcomes
- Partnership Engagement and Support

### **Terms of Reference**

As part of its terms of reference, the Overview and Scrutiny Management Board will work to review and scrutinise the following services and their outcomes:

- information management and technology
- corporate property
- people management
- legal services
- commercial services including procurement and contract management
- business support to the Council's activities
- finance and treasury management

### **Work Programme Planning**

As part of the implementation of the revised scrutiny structure, overview and scrutiny committees should be involved at an early stage in policy development. In addition, the Overview and Scrutiny Management Board will need to be selective to work effectively with limited resources. It is expected that the Board will take a holistic and strategic approach to ensure issues of corporate and local importance, where scrutiny activity can influence and add value, are included in the work programme.

Members may wish to consider the following questions when considering future business for the Board:

- How services are planned and delivered as effectively as possible?
- How performance is maintained moving forward?
- How to help shape strategy and policy development?
- What are the key outcomes?

As outlined below, the work programme for Overview and Scrutiny Management Board is already relatively comprehensive due to the inclusion of pre-set items (such as performance monitoring, pre-decision scrutiny, and budget) and regular items that come to the Committee over the course of the year.

**Provisional List of Items – June 2017 – April 2018**  
**All Items are subject to confirmation**

<b>29 June 2017 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
Introduction to Service Areas
Review of Financial Performance Report 2016/17
2016/17 Council Business Plan Quarter 4
Treasury Management Performance Quarter 4 (1 January to 31 March 2017) including Treasury Management Annual Report 2016/17
Overview and Scrutiny Committees Work Programme for 2017/18
Overview and Scrutiny Management Board Work Programme

<b>27 July 2017 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
Performance of the Corporate Support Services Contract
Housing Company Business Case
Overview and Scrutiny Work Programme <ul style="list-style-type: none"> <li>• Adult Care and Public Health Scrutiny Committee</li> <li>• Communities and Public Protection Scrutiny Committee</li> </ul>
Overview and Scrutiny Management Board Work Programme

<b>28 September 2017 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
Budget Monitoring Report 2017/18

<b>28 September 2017 – 10.00am</b>
2017/18 Council Business Plan Quarter 1
Treasury Management Performance Quarter 1 (1 April to 30 June 2017)
Overview and Scrutiny Work Programme <ul style="list-style-type: none"> <li>• Children and Young People Scrutiny Committee</li> <li>• Health Scrutiny Committee for Lincolnshire</li> </ul>
Overview and Scrutiny Management Board Work Programme

<b>26 October 2017 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
Performance of the Corporate Support Services Contract
Corporate Health and Safety Annual Report 2016/17
Council Workforce Plan 2017/18 – Progress Report
Overview and Scrutiny Work Programme <ul style="list-style-type: none"> <li>• Environment, Economy and Transport Scrutiny Committee</li> <li>• Flood and Water Management Scrutiny Committee</li> </ul>
Overview and Scrutiny Management Board Work Programme

<b>30 November 2017 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
Review of Financial Risk Assessment
2017/18 Council Business Plan Quarter 2
Treasury Management Performance Quarter 2 (1 July to 30 September 2017)
Overview and Scrutiny Work Programme <ul style="list-style-type: none"> <li>• Adult Care and Public Health Scrutiny Committee</li> <li>• Communities and Public Protection Scrutiny Committee</li> </ul>

<b>30 November 2017 – 10.00am</b>
Overview and Scrutiny Management Board Work Programme

<b>21 December 2017 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
Overview and Scrutiny Management Board Work Programme

<b>25 January 2018 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
Revenue and Capital Budget Monitoring Report 2017/18
Corporate Budget 2018/19
Service Budget Proposals 2018/19
Final Draft Council Business Plan 2018/19
Performance of the Corporate Support Services Contract
Overview and Scrutiny Work Programme <ul style="list-style-type: none"> <li>• Children and Young People Scrutiny Committee</li> <li>• Health Scrutiny Committee for Lincolnshire</li> </ul>
Overview and Scrutiny Management Board Work Programme

<b>22 February 2018 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
2017/18 Council Business Plan Quarter 3
Treasury Management Performance Quarter 3 (1 September 2017 to 31 December 2017)



<b>22 February 2018 – 10.00am</b>
Treasury Management Strategy Statement and Annual Investment Strategy 2018/19
Overview and Scrutiny Work Programme <ul style="list-style-type: none"> <li>• Environment, Economy and Transport Scrutiny Committee</li> <li>• Flood and Water Management Scrutiny Committee</li> </ul>
Overview and Scrutiny Management Board Work Programme

<b>29 March 2018 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
Performance of the Corporate Support Services Contract
Overview and Scrutiny Work Programme <ul style="list-style-type: none"> <li>• Adult Care and Public Health Scrutiny Committee</li> <li>• Communities and Public Protection Scrutiny Committee</li> </ul>
Overview and Scrutiny Management Board Work Programme

<b>26 April 2018 – 10.00am</b>
Call-in (if required)
Councillor Call for Action (if required)
Overview and Scrutiny Work Programme <ul style="list-style-type: none"> <li>• Children and Young People Scrutiny Committee</li> <li>• Health Scrutiny Committee for Lincolnshire</li> </ul>
Overview and Scrutiny Management Board Work Programme

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### **Adult Care and Public Health Scrutiny Committee Work Programme**

In relation to the County Council's services, the Adult Care and Public Health Scrutiny Committee will be responsible for scrutinising the following five commissioning strategies:-

- Adult Frailty, Long Term Conditions and Physical Disability
- Carers
- Specialist Adult Services
- Safeguarding Adults
- Wellbeing

The Adult Care and Public Health Scrutiny Committee will also undertake a scrutiny role in relation to joint agreements with the NHS (relevant to adult care or public health), and in relation to pooled funding arrangements, such as the Better Care Fund.

#### **Terms of Reference**

As part of its terms of reference, the Adult Care and Public Health Scrutiny Committee will review and scrutinise the following service areas and their outcomes:

- adult care services for frailty, people with long term conditions; for older people; for people with physical disabilities and for people with sensory impairment;
- adult care services for people with learning disabilities; for people with autism; and for people with mental health needs, including dementia;
- adult care services for carers;
- adult safeguarding and the protection of adults at risk including observance of the Mental Capacity Act;
- statutory public health services;
- wellbeing services, including health improvement, prevention and self-management; mental health; sexual health; housing-related support; and the prevention, treatment and recovery elements of the substance misuse services;
- activities arising from integration and joint agreements with the NHS, which support or are incidental to the provision of services related to adult care and public health;
- any joint funding arrangements or agreements developed in partnership with the local NHS;
- liaison with Healthwatch Lincolnshire in relation to adult care matters;
- the Annual Report of the Director of Public Health on the Health of the People in Lincolnshire; and
- quality and contract compliance in the care market.

#### **Work Programme Planning**

As part of the implementation of the revised scrutiny structure, overview and scrutiny committees should be involved at an early stage in policy development. In addition, the Adult Care and Public Health Scrutiny Committee will need to select its topics to work

effectively with the limited resources available. It is expected that the Committee will take a strategic approach to ensure issues of corporate importance are considered, together with issues where scrutiny activity can influence and add value.

Members may wish to consider the following questions when considering future business for the Committee:

- How services are planned and delivered as effectively as possible?
- How performance is maintained?
- How to help shape strategy and policy development?
- What are the key outcomes?

**Provisional List of Items – June 2017 – April 2018**  
**All Items are subject to confirmation**

<b>15 June 2017 – 2.00pm</b>
Introduction to Adult Care and Public Health
Quarterly Performance Report - Adult Care and Public Health (Quarter 4 and 2016/17)
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Minutes - 28 March 2017

<b>20 July 2017 – 2.00pm</b>
Adult Care and Public Health - Budget Monitoring Report

<b>7 September 2017 – 10.00am</b>
Quarterly Performance Report - Adult Care and Public Health (Quarter 1 of 2017/18)
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Minutes - 5 July 2017

<b>19 October 2017 – 10.00am</b>
Adult Care and Public Health - Budget Monitoring Report

<b>23 November 2017 – 10.00am</b>
Quarterly Performance Report - Adult Care and Public Health (Quarter 2 of 2017/18)
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Minutes - 26 September 2017

<b>4 January 2018 – 10.00am</b>
Budget Proposals 2018/19

<b>15 February 2018 – 10.00am</b>
Quarterly Performance Report - Adult Care and Public Health (Quarter 3 of 2017/18)
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Minutes - January 2018

<b>5 April 2018 – 10.00am</b>
Annual Report of the Director of Public Health

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### **Children and Young People Scrutiny Committee Work Programme**

The Children and Young People Scrutiny Committee will be responsible for scrutinising the following four commissioning strategies:

- Readiness for School
- Learn and Achieve
- Readiness for Adult Life
- Children are Safe and Healthy

### **Terms of Reference**

As part of its terms of reference, the Children and Young People Scrutiny Committee will work to review and scrutinise the following services and their outcomes:

- children centres
- early education
- school support services
- school improvement
- Special Educational Needs and Disabilities
- home to school/college transport
- 14-19 education, training and apprenticeship
- careers service
- positive activities for young people
- teenage pregnancy
- supported accommodation and lodgings
- supported employment for young people
- Lincolnshire Secure Unit
- Youth Offending Service
- leaving care service
- school nursing
- healthy schools and healthy child
- child protection
- looked after children
- targeted support - young people
- fostering and adoption
- residential homes for children
- Child and Adolescent Mental Health Services (CAMHS)
- family support

### **Work Programme Planning**

As part of the implementation of the revised scrutiny structure, overview and scrutiny committees should be involved at an early stage in policy development. In addition, the Children and Young People Scrutiny Committee will need to be selective to work effectively with limited resources. It is expected that the Committee will take a holistic

and strategic approach to ensure issues of corporate and local importance, where scrutiny activity can influence and add value, are included in the work programme.

Members may wish to consider the following questions when considering future business for the Committee:

- How services are planned and delivered as effectively as possible?
- How performance is maintained moving forward?
- How to help shape strategy and policy development?
- What are the key outcomes?

To support effective planning and prioritisation, the current Chairman and Vice Chairman of the Children and Young People Scrutiny Committee and senior officers in Children's Services have been consulted regarding potential topics for future scrutiny and the following potential key areas have been identified for future consideration by this Committee: -

- Home to School Transport Policy including post 16 transport and grammar school transport. *The outcome of the scrutiny review on Grammar School Transport was to reconsider the current policy in two years' time so this would be due for a review in 2018.*
- Education including educational policy updates and the impact in Lincolnshire's schools; monitoring the changing position and how the Local Authority is fulfilling its responsibilities; relationship with academies; school improvement; overview of academies and maintained schools; and small rural schools
- Educational progress of Looked After Children (LAC), including electronic Personal Education Plans (ePEPs)
- Safeguarding children and social care work
- Exclusion and Reintegration
- Lincolnshire Learning Partnership (LLP) Strategic Plan and Impact Evaluation
- Significant place planning and school reorganisation
- School funding and the impact of the National Funding Formula implementations
- Early Years Funding changes and reviews
- Supported accommodation
- Post Adoption Support
- Support for foster carers



**Provisional List of Items – June 2017 – April 2018**  
**All Items are subject to confirmation**

<b>9 June 2017 – 10.00am</b>
Introduction to Children's Services

<b>21 July 2017 – 10.00am</b>
Theme Performance: Quarter 4
Corporate Parenting Sub-Group Update (16 March 2017 minutes)
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update (28 March 2017 minutes)

<b>8 September 2017 – 10.00am</b>
Theme Performance: Quarter 1

<b>20 October 2017 – 10.00am</b>
Corporate Parenting Sub-Group Update (21 September 2017 minutes)
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update (26 September 2017 minutes)

<b>1 December 2017 – 10.00am</b>
Theme Performance: Quarter 2

<b>19 January 2018 – 10.00am</b>
Budget Proposals 2018/19
Corporate Parenting Sub-Group Update (7 December 2017 minutes)

<b>9 March 2018 – 10.00am</b>
Lincolnshire Local Authority School Performance 2016-17
Theme Performance: Quarter 3

**9 March 2018 – 10.00am**

Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update (January 2018 minutes)

**20 April 2018 – 10.00am**

Corporate Parenting Sub-Group Update (March 2018 minutes)

### **Communities and Public Protection Scrutiny Committee Work Programme**

The Communities and Public Protection Scrutiny Committee will be responsible for scrutinising the work required in order to protect the communities in Lincolnshire, and assisting communities in the county to support themselves. It will also include the community response to emergencies. This includes the following two commissioning strategies:-

- Community Resilience and Assets
- Protecting the Public

In addition, the Committee will continue to serve as the Crime and Disorder Committee.

#### **Terms of Reference**

As part of its terms of reference, the Communities and Public Protection Scrutiny Committee will work to review and scrutinise the following services and their outcomes:

- volunteering support
- adult education
- financial inclusion
- community engagement and development
- community hubs
- Library and information services
- preventing and reducing crime
- tackling domestic abuse
- fire and rescue and emergency response
- trading standards
- emergency planning
- road safety
- reducing anti-social behaviour
- registration, celebratory and coroner's services

#### **Work Programme Planning**

As part of the implementation of the revised scrutiny structure, overview and scrutiny committees should be involved at an early stage in policy development. In addition, the Communities and Public Protection Scrutiny Committee will need to be selective to work effectively with limited resources. It is expected that the Committee will take a holistic and strategic approach to ensure issues of corporate and local importance, where scrutiny activity can influence and add value are included in the work programme.

Members may wish to consider the following questions when considering future business for the Committee:

- How services are planned and delivered as effectively as possible?
- How performance is maintained moving forward?
- How to help shape strategy & policy development?

- What are the key outcomes?

To support effective planning and prioritisation, officers have identified the following potential key areas for future consideration by this Committee: -

- Lincolnshire Association of Local Councils
- Joint Ambulance Conveyance Project
- Performance of the Library Services Contract
- Lincolnshire Community Safety Partnership Priorities
- PREVENT Strategy
- Road Safety Partnership
- Emergency Planning
- Domestic Abuse
- Assisting Rehabilitation through Collaboration (ARC)
- Bespoke Business Advice Provided by Trading Standards
- Neighbourhood Policing
- Blue Light Collaboration Programme
- Citizen's Advice Lincolnshire
- Funding for Supported Housing

**Provisional List of Items – June 2017 to April 2018**  
**All Items are subject to confirmation**

**13 June 2017 – 10:00am**

Communities and Public Protection – Who we are and What we do

**25 July 2017 – 10:00am**

Communities and Public Protection Performance Report, Quarter 4 – (1 January to 31 March 2017)

Update on the LFR Retained Duty System Review

**19 September 2017 – 10:00am**

Communities and Public Protection Performance Report, Quarter 1 – (1 April to 30 June 2017)

**31 October 2017 – 10:00am**

Performance of the Library Services Contract

**12 December 2017 – 10:00am**

Communities and Public Protection Performance Report, Quarter 2 – (1 July to 30 September 2017)

**23 January 2018 – 10:00am**

Revenue and Capital Budget Proposals 2018/19

**13 March 2018 – 10:00am**

Communities and Public Protection Performance Report, Quarter 3 – (1 October to 31 December 2017)

**24 April 2018 – 10:00am**

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### **Environment, Economy and Transport Scrutiny Committee Work Programme**

The Environment, Economy and Transport Scrutiny Committee will combine three significant areas of responsibility and provide an opportunity to join these areas to encourage a more holistic approach and a greater focus on strategic outcomes as part of the wider scrutiny process.

- Sustaining & Developing Prosperity Through Infrastructure
- Protecting & Sustaining the Environment
- Sustaining & Growing Business & the Economy

#### **Terms of Reference**

As part of its terms of reference, the Environment, Economy and Transport Scrutiny Committee will work to review and scrutinise the following services and their outcomes:

- highway network management and highways asset management
- transport services and new transport investments including highways improvements
- economic development projects including broadband
- heritage services
- environment and growth, including:
  - carbon management
  - the natural and built environment
  - sustainable planning and the historic environment
  - growth and access
- waste management, including waste recovery and recycling
- skills and employability
- support to business and growth sectors
- business investment
- attracting funding for Lincolnshire, including the Greater Lincolnshire Local Enterprise Partnership

#### **Work Programme Planning**

As part of the implementation of the revised scrutiny structure, overview and scrutiny committees should be involved at an early stage in policy development. In addition, the Environment, Economy and Transport Scrutiny Committee will need to be selective to work effectively with limited resources. It is expected that the Committee will take a holistic and strategic approach to ensure issues of corporate and local importance, where scrutiny activity can influence and add value are included in the work programme.

Areas of Business such as the National Infrastructure Commission, or the implementation of major activities such as the New Highways Operating Model and

input into strategies such as the Waste and Minerals strategy will all continue to be valuable areas for members to contribute to.

In addition, the work being undertaken on the Midlands Engine initiative to make the East and West Midlands an engine for growth for the UK economy will be a key consideration for the Committee moving forward.

Members may wish to consider the following questions when considering future business for the Committee:

- How services are planned and delivered as effectively as possible?
- How performance is maintained moving forward?
- How future funding is achieved?
- How to help shape strategy & policy development?
- What are the key outcomes?

To support effective planning and prioritisation, officers have identified the following potential key areas for future consideration by this Committee: -

- Midlands Engine
- Greater Lincolnshire Local Enterprise Partnership
- Priorities within the Strategic Infrastructure Delivery Plan
- Future priorities for funding post Brexit
- Future jobs, skills and education needs for Lincolnshire
- Opportunities for Commercialisation
- Holistic approach to Protecting the Coast (Infrastructure, Environment and Economy)
- The future Joint Municipal Waste Management Strategy
- Minerals and Waste Local Plan Site Allocation
- Effective Highways Communication
- Street Lighting
- New Highways Operating Model VfM Assessment
- Highways Alliance Contract Renewal
- Input into housing white paper
- Community Infrastructure Levy (CIL) and other developer funding regimes
- Future Highways Programme
- Civil Parking Enforcement (CPE)
- Implementing the outcomes of place marketing work
- Implementing the outcomes of the utility study
- Bus Services Bill
- Outcome of CCTV Pilot Scheme for Parking enforcement outside schools
- Permit Scheme Annual Report
- Environmental Services Property Review
- Lincolnshire Broadband Programme



## Environment and Economy

This table highlights the key links between the three commissioning strategies which report to the Environment, Economy and Transport Scrutiny Committee – Sustaining & Developing Prosperity Through Infrastructure, Protecting & Sustaining the Environment and Sustaining & Growing Business & the Economy.

Overall Objectives	Why Growth Matters	What do we do to support appropriate development that grows and sustains businesses and communities?	The Outputs of our Work
<p>Our overall objective is to promote economic growth – more housing and people, and good quality jobs. Growth will be measured through GVA and through an increase in homes and jobs.</p> <p>However, we are not going to promote economic growth at all costs; our skill is to manage growth so that the quality of life for Lincolnshire residents is not reduced.</p>	<p>Economic growth is important because it leads to higher average incomes, lower unemployment, increased investment, and lower government borrowing which in turn leads to improved public services.</p> <p>Housing growth is important because it increases the availability and affordability of homes, increases people's ability to move to jobs, makes local services like schools and doctors' surgeries more viable, and gives people more money to spend on other things.</p> <p>An increase in population can lead to problems such as congestion or surface flooding and our services are as focused on mitigating against those problems as they are on promotion growth.</p>	<p><b>Sustaining and Developing Prosperity through Infrastructure</b></p> <ul style="list-style-type: none"> <li>• Transport Commissioning, including Bus Network Support</li> <li>• Highway Network Management and Highways maintenance.</li> <li>• New transport Investments including highways improvements.</li> <li>• Economic Development Projects including Broadband.</li> <li>• Heritage Services.</li> </ul> <p><b>Protecting and Sustaining the Environment</b></p> <ul style="list-style-type: none"> <li>• Reducing Carbon Emissions</li> <li>• Flood risk management</li> <li>• Protecting and Enhancing the Natural and Built Environment</li> <li>• Waste Management</li> <li>• Waste recovery and Recycling</li> <li>• Sustainable Planning</li> </ul> <p><b>Sustaining and Growing Business and the Economy</b></p> <ul style="list-style-type: none"> <li>• Improving Skills and Employability</li> <li>• Encourage enterprise through support to business and our Growth Sectors</li> <li>• Attracting and Expanding Business Investment</li> <li>• Lobbying and attracting funding for Lincolnshire</li> </ul>	<ul style="list-style-type: none"> <li>• An effective transport system and network.</li> <li>• Improved journey times and reliability.</li> <li>• New and improved infrastructure.</li> <li>• Reduced congestion</li> <li>• Housing delivery and five-year land supply.</li> <li>• Less waste generated.</li> <li>• Reduced frequency and impact of flood events.</li> <li>• Improved quality of natural environment.</li> <li>• A better skilled and more employable workforce.</li> <li>• Businesses assisted to start up, survive, grow, export and innovate.</li> <li>• New and improved businesses, transport, heritage and tourism infrastructure.</li> </ul>

**Provisional List of Items – June 2017 to April 2018**  
**All Items are subject to confirmation**

<b>12 June 2017 – 10:00am</b>
Environment, Economy and Transport – Who we are and What we do
Line Order and Compulsory Purchase Order for Grantham Southern Relief Road King31 Phase 2.
Lincolnshire Highways Alliance Replacement

<b>17 July 2017 – 1:30pm</b>
Environment and Economy Performance Report, Quarter 4 – (1 January to 31 March 2017)
Civil Parking Enforcement - Annual Report 2016/17
Highways Communications

<b>11 September 2017 – 10:00am</b>
Environment and Economy Performance Report, Quarter 1 – (1 April to 30 June 2017)

<b>23 October 2017 – 1:30pm</b>
Network Rail Engagement Session
Site Allocation Document of the Minerals and Waste Local Plan

<b>11 December 2017 – 10:00am</b>
Environment and Economy Performance Report, Quarter 2 – (1 July to 30 September 2017)

<b>22 January 2018 – 10:00am</b>
Revenue and Capital Budget Proposals 2018/19

**26 February 2018 – 1:30pm**

**16 April 2018 – 10:00am**

Environment and Economy Performance Report, Quarter 3 – (1 October to 31 December 2017)

## **Flood and Water Management Scrutiny Committee Work Programme**

The Flood and Water Management Scrutiny Committee will continue to build effective partnership working between Lincolnshire County Council, the 7 District and Borough Councils, Environment Agency, Internal Drainage Boards (IDBs) and water and sewerage companies to aid in ensuring that local flood risk is managed in a strategic way.

### **Terms of Reference**

As part of its terms of reference, the Flood and Water Management Scrutiny Committee will review and scrutinise the following:

- The development and delivery of the Local Flood Risk Management Strategy, including the delivery of the Lincolnshire Common Works Programme.
- The effectiveness of the Lincolnshire Flood Risk and Drainage Management Partnership and related partnership developments.
- Lincolnshire County Council's delivery of its local leadership role in relation to flood and water management.
- The work of all flood risk management authorities operating within Lincolnshire.
- The local implementation of the Environment Agency-led National Strategy for Flood Risk and Coastal Erosion.
- Action plans for relating to all relevant plans and strategies, such as (but not exclusively) Shoreline Management Plans and Catchment Flood Management Plans (main rivers).
- All major strategic initiatives relating to water management.
- The Greater Lincolnshire Local Enterprise Partnership's Water Management Board, including the development and implementation of its Water Management Plan.
- Any other matter with particular relevance to flood risk and water management within Lincolnshire or likely to affect Lincolnshire.

### **Work Programme Planning**

It is expected that the Flood and Water Management Scrutiny Committee will continue to be strategic to work effectively with limited resources. In addition, it is expected that the Committee will take a strategic overview to ensure issues of local importance are included in the work programme.

To support effective planning and prioritisation, officers have identified the following potential key areas for future consideration by this Committee: -

- Review of the Flood Risk Management Partnership and Strategy
- Continuing to monitor the investigations of Incidents of Flooding in Lincolnshire
- Boston Barrier and potential economic benefits
- Water Resources East
- Fens Waterways Link

**Provisional List of Items – June 2017 to April 2018**  
**All Items are subject to confirmation**

<b>17 July 2017 – 10:00am</b>
Flood Risk Roles and Responsibilities
Investigations undertaken under Section 19 of the Flood and Water Management Act 2010

<b>23 October 2017 – 10:00am</b>
Investigations undertaken under Section 19 of the Flood and Water Management Act 2010
Boston Barrier and Potential Economic Benefits

<b>26 February 2018 – 10:00am</b>
Investigations undertaken under Section 19 of the Flood and Water Management Act 2010
Water Resources East – Options being considered for future water supply within the county and the East of England

<b>29 May 2018 – 10:00am</b>
Investigations undertaken under Section 19 of the Flood and Water Management Act 2010
Fens Waterways Link

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### **Health Scrutiny Committee for Lincolnshire Work Programme**

The Health Scrutiny Committee for Lincolnshire will continue:

- to act as the statutory health overview and scrutiny committee, with all health scrutiny powers delegated to it;
- to be the primary scrutiny committee for holding the local NHS to account for the delivery and provision of NHS services;
- to have a membership of eight county councillors and seven district councillors, plus one representative from Healthwatch Lincolnshire; and
- to meet monthly (except August).

Whilst the focus of the Health Scrutiny Committee is on the local NHS, the role of two other overview and scrutiny committees is instructive. The Children and Young People Scrutiny Committee's terms of reference include elements of children's health services, which are commissioned either directly by the County Council or by the County Council on behalf of the clinical commissioning groups. The Adult Care and Public Health Scrutiny Committee's terms of reference include public health services commissioned by the County Council, as well as adult care services.

#### **Terms of Reference**

As part of its terms of reference, the Health Scrutiny Committee for Lincolnshire has the power to review and scrutinise the following:

- NHS funded health care;
- Health and Wellbeing Board, including in particular the Board's development of the Joint Strategic Needs Assessment, the Joint Health and Wellbeing Strategy, the Pharmaceutical Needs Assessment;
- any matters relating to the planning, provision and operation of health services which affect the residents of Lincolnshire except for those under the remit of the Adult Care and Public Health Scrutiny Committee and the Children and Young People Scrutiny Committee;
- liaison with Healthwatch Lincolnshire, in relation to health matters; and
- the Annual Report of the Director of Public Health on the Health of the People in Lincolnshire.

The Health Scrutiny Committee may also consider and respond to any consultations by any responsible NHS commissioner which constitute a substantial development or substantial variation in the provision of health services in Lincolnshire, using the powers set out in the relevant health overview and scrutiny regulations and referring to any guidance issued by the Secretary of State for Health. This includes referral powers to the Secretary of State for Health.

#### **Work Programme Planning**

There are four clinical commissioning groups in Lincolnshire with responsibility for an annual budget of £1.1 billion. In addition, NHS England also retains some

responsibility for specialised commissioning. There are three main Lincolnshire-based providers:

- Lincolnshire Community Health Services NHS Trust;
- Lincolnshire Partnership NHS Foundation Trust; and
- United Lincolnshire Hospitals NHS Trust.

In addition to these providers a significant number of Lincolnshire patients use acute hospitals outside the County, for example Peterborough and Stamford Hospitals NHS Foundation Trust (North West Anglia NHS Foundation Trust from 1 April 2017); and Northern Lincolnshire And Goole Hospitals NHS Foundation Trust. In addition emergency ambulance services are provided in Lincolnshire by the East Midlands Ambulance Service NHS Trust.

The Secretary of State's guidance expects health overview and scrutiny committees to engage with both commissioners and providers. There are five commissioning organisations, and at least six provider organisations, from which the Committee might be looking to receive regular updates.

As an alternative or in addition to an organisational approach to planning the work programme, the Health Scrutiny Committee might wish to focus on particular topics, including consultations on service changes, strategies or performance.

Bearing the above in mind, the Committee may wish to consider how it selects topics for inclusion on its agenda. The provisional work programme set out below includes several items, where there is an indication that they may need to be considered. In addition, depending on the Committee's preferences, the following items may need to be programmed into the Committee's work programme during the course of the 2017-18 year:

#### Routine Organisational Update Items

- Lincolnshire East Clinical Commissioning Group - Update
- Lincolnshire West Clinical Commissioning Group - Update
- South Lincolnshire Clinical Commissioning Group - Update
- South West Lincolnshire Clinical Commissioning Group - Update
- East Midlands Ambulance Service NHS Trust – Update
- Lincolnshire Partnership NHS Foundation Trust – Update
- Lincolnshire Community Health Services NHS Trust – Update
- Peterborough and Stamford Hospitals NHS Trust – Update
- United Lincolnshire Hospitals NHS Trust - Update

#### Thematic Items

- Community Pharmacy Provision in Lincolnshire
- Cancer Care in Lincolnshire
- Delayed Transfers of Care
- Motor Neurone Disease
- NHS Improvement – Improving the NHS in Lincolnshire
- Grantham Hospital Accident and Emergency Department
- Adult and Child Obesity
- Screening Programmes



**Provisional List of Items – June 2017 – April 2018**  
**All Items are subject to confirmation**

<b>14 June 2017 – 10.00am</b>
Introduction to NHS in Lincolnshire
United Lincolnshire Hospitals NHS Trust – Outcomes of Care Quality Commission Re-Inspection
Joint Health and Wellbeing Strategy 2018-2023 – Establishment of Working Group
Lincolnshire Sustainability and Transformation Plan - Consultation

<b>19 July 2017 – 10.00am</b>
Joint Health and Wellbeing Strategy 2018-2023 – Report of Working Group
Lincolnshire Sustainability and Transformation Plan – Finalisation of Responses to the Consultation
Delayed Transfers of Care
Quality Account Priorities 2017-18

<b>13 September 2017 – 10.00am</b>
East Midlands Ambulance Service - Update
Lincolnshire Partnership NHS Partnership NHS Foundation Trust

<b>11 October 2017 – 10.00am</b>
North West Anglia NHS Foundation Trust – Update Report

<b>8 November 2017 – 10.00am</b>

<b>13 December 2017 – 10.00am</b>

<b>17 January 2018 – 10.00am</b>
Outcomes of NHS England Consultation on Congenital Heart Disease

<b>21 February 2018 – 10.00am</b>

**21 March 2018 – 10.00am**

Annual Report of the Director of Public Health

Arrangements for the Quality Accounts 2018-19

**18 April 2018 – 10.00am**